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Research Institute for
Policy Evaluation & Design: RIVED
สถาบันวิจัยเพื่อการประเมินผล-ออกแบบนโยบาย

Heterogeneity in Technology Adoption of A Novel Early Childhood Teaching Practice

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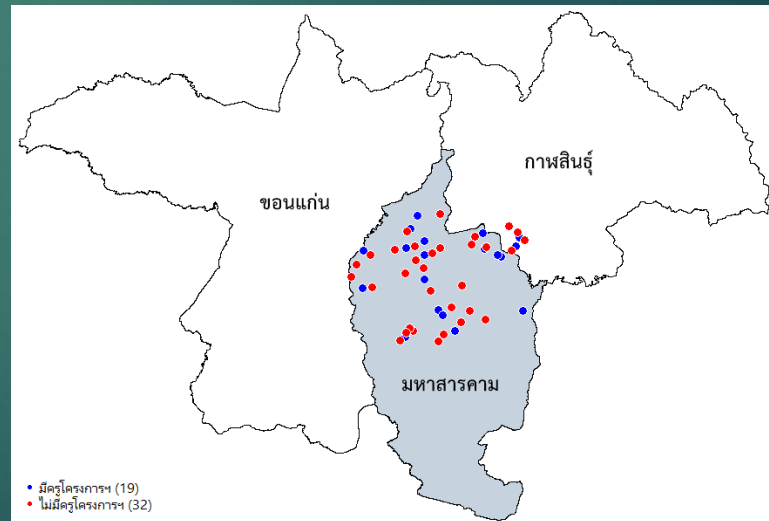
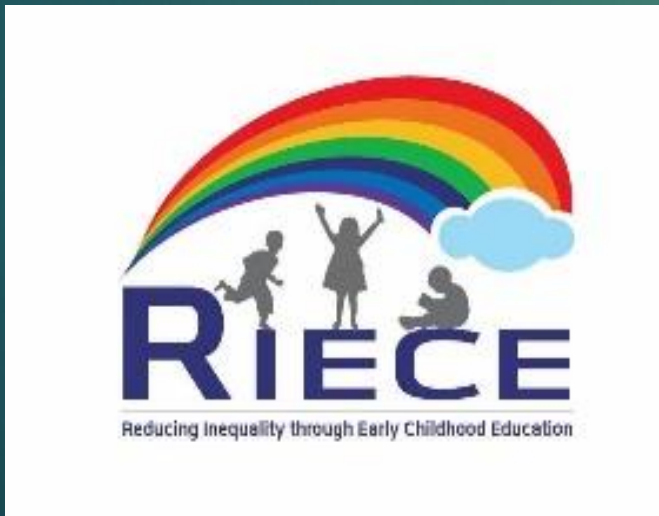
UNIVERSITY OF THE THAI CHAMBER OF COMMERCE

What are we trying to do?

- ▶ This paper uses the RIECE Thailand project as a laboratory to study the adoption of a process technology, called HighScope.
- ▶ We would like to understand intangible process technology adoption decision.
- ▶ To improve the lives of the majority, more attention should also be paid to promote high-fidelity adoption of an effective existing technology.

What is RIECE Thailand?

- ▶ RIECE Thailand promotes an early childhood teaching method called HighScope in Maha Sarakham and Kalasin provinces.
- ▶ There were 25 Tambons and 51 Childcare Centers in 2015.



HighScope as a Process Technology

- HighScope is the curriculum for the Perry Preschool Project, whose benefit to cost ratio is more than 7:1 (Heckman, et. al. (2010)).
- Core teaching process of HighScope is PLAN-DO-REVIEW (PDR).



PLAN



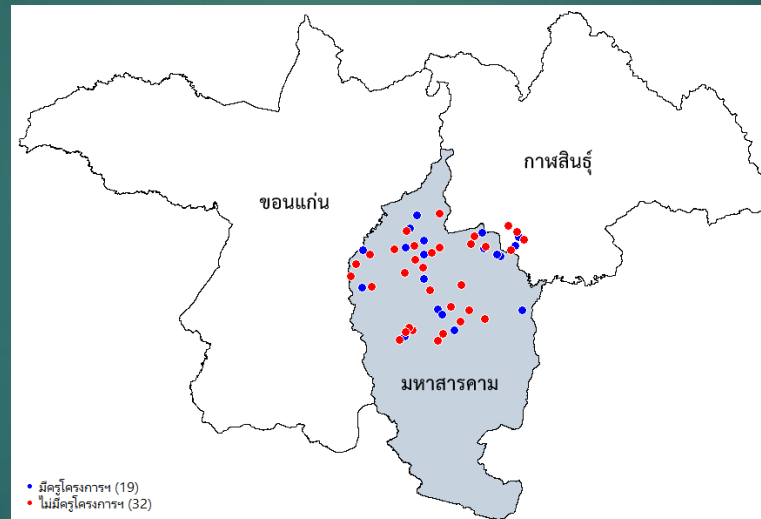
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REVIEW

RIECE Teachers as Technology Transfer

- ▶ In 2015, RIECE Thailand **randomly** assign 19 to **co-teach** in 19 out of 51 centers.

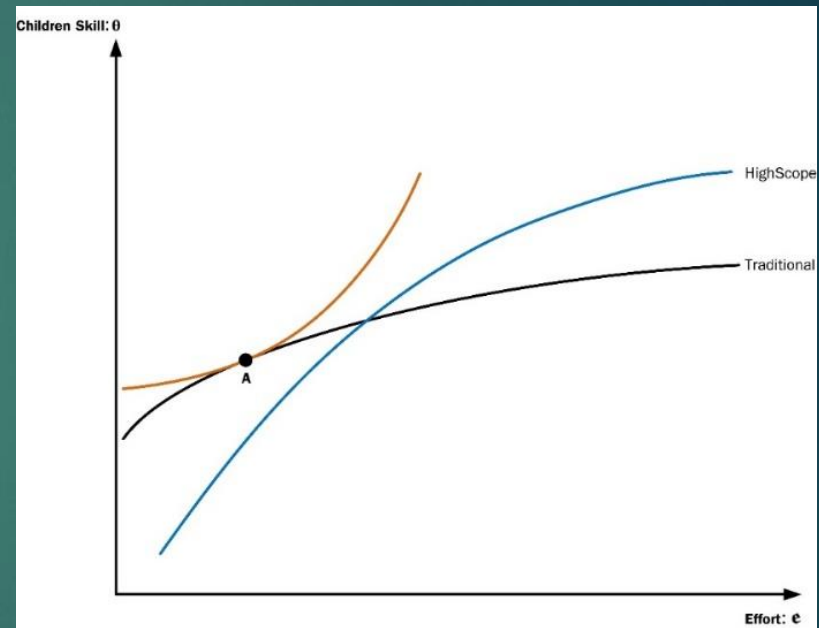


Heterogeneity in HighScope Adoption

- During the first year (2015), there are
 - 80% of local teachers claimed that they had adopted the PDR process.
 - 8% were high-fidelity adopters (with high quality teaching).
 - Question: why some adopted while the others did not?

An Economic Model of HighScope Adoption

- The main cost for teacher is **disutility of effort**.
- A teacher simultaneously chooses her effort and teaching technology to maximize her utility.



$$\max_{f \text{ or } h} \{ \max_e U(e, f(e, A, m), B), \max_e U(e, h(e, A, m), B) \}$$

Data and Econometric Specification

- ▶ Adoption Measures:
 - ▶ **PDR adoption:** we simply asked each teacher if she has implemented the **Plan-Do-Review (PDR)** in her classroom. The answer here is yes or no.
 - ▶ **High-Quality or High-Fidelity adoption:** Two academic personnel evaluated each teacher based on the quality of the PDR and other key activities.
- ▶ Econometric Specification:

$$y_i = \beta X_i + \varepsilon_i$$

- For PDR adoption which is a binary variable, we use Probit.
- For the teaching quality, we use standard Ordinary Least Square (OLS).

Technology Transfers through RIECE Teachers

- **Technology transfers through regular and intensive interactions between RIECE and local teachers increase the likelihood to have high-fidelity adoption.**

	PDR Adoption		Teaching Quality	
	(1)	(2)	(3)	(4)
on-site training ratio	0.0340***	0.0572***	0.0144	0.0128
	(0.0118)	(0.0156)	(0.00974)	(0.0122)
Riece teacher dummy	1.092**	1.929***	0.870**	1.038**
	(0.444)	(0.600)	(0.379)	(0.504)
earlychild degree	0.376	0.410	-0.0807	-0.149
	(0.370)	(0.515)	(0.340)	(0.403)
having bonus in 2014		-0.596		0.102
		(0.533)		(0.454)
teacher indebtedness		0.117		0.0250
		(0.184)		(0.184)
teacher attitude		-0.208		-0.112
		(0.291)		(0.218)
local tie		0.213		-0.536
		(0.514)		(0.517)
being civil-service		-0.408		-0.0327
		(0.423)		(0.402)
Observations	105	81	89	71

An Onsite Training as Technology Transfer

- But the on-site training **affects only PDR adoption not the high-quality.**
- Key problem is the quality control:
 - The training was organized in 14 centers.
 - Most of the trainees were left with the local teachers and our young RIECE teachers.
- Potential Solution: an on-site training program with an **intensive support from our academic personnel and more hands-on teaching experiences.**

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Many Common Beliefs Does Not Seem To Matter

- Early Childhood Education Degree is not significant, at best is negative.
 - Effort and incentives are more important than qualification.
 - Or part-time teacher training (most of them) is ineffective.
- Current **bonus system** is not effective.
 - No good evaluation system.
- **Teacher indebtedness** does not matter.

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Many Common Beliefs Does Not Seem To Matter

- **Teacher attitude** toward being an early childhood teacher is not significant:
 - at best is negative.
- **Local tie** to the community is not significant:
 - at best is negative.
- **Job security** of the teachers does not help:
 - at best is negative to the adoption.
 - Consistent with the literature on contract teachers (e.g., Atherton and Kingdon (2010), Duflo, Dupas, and Kremer (2015), and Muralidharan and Sundararaman (2013), suggesting that **effort and incentives are more important than qualification.**

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Qualitative Analysis

High-fidelity Adoption

Interaction



Objective



Classroom environment



Low-fidelity Adoption

Interaction



Objective



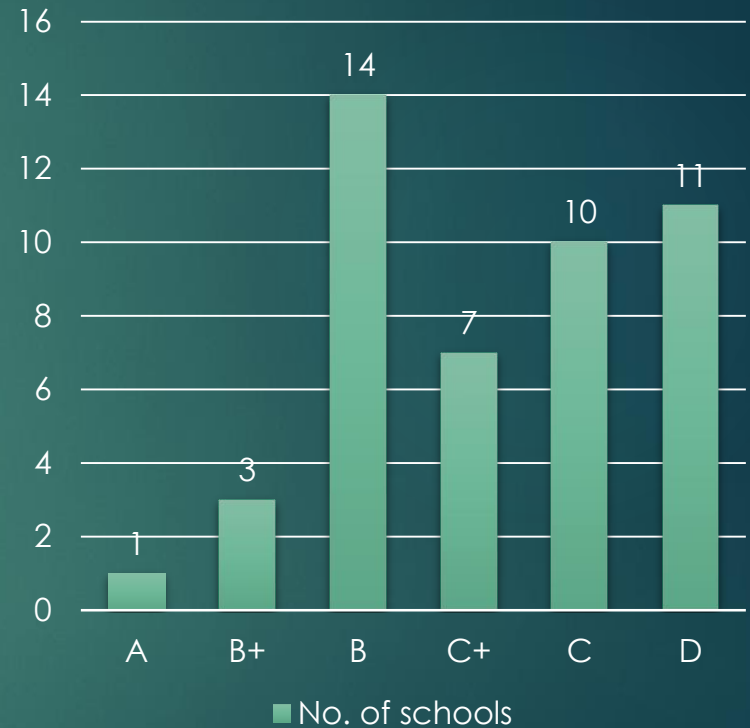
Classroom environment



RIECE Thailand (fieldwork observation, 2016-2017)

16

- **Heterogeneity** in adoption
- Some adopted wholly, while some adopted partially.
- Complemented with RIECE's evaluation (rating 'A' to 'D')
 - 3 main criteria:
 - Consistent and purposeful implementation of essential teaching practices e.g., Plan-Do-Review and children's book borrowing scheme
 - Classroom environment
 - Outcomes in children's skills



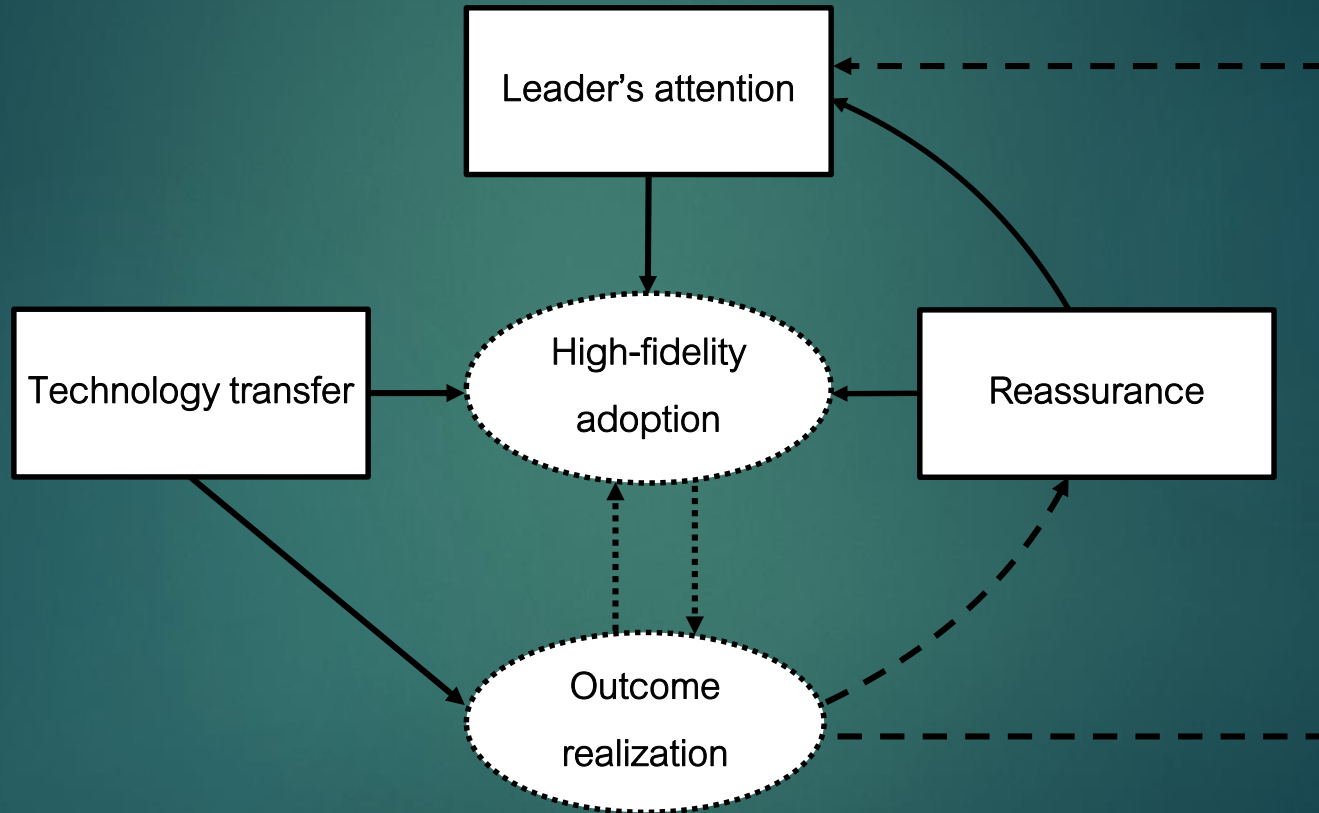
Data Collection (from 2016 to 2017)

Sources of data	Types of data
Interviews (with adopters and stakeholders)	<ol style="list-style-type: none"> 1) Teachers 2) RIECE teachers 3) SAOs
Interviews (with the change agent)	<ol style="list-style-type: none"> 1) RIECE's Nited team 2) RIECE staff
Interviews (with other stakeholders)	<ol style="list-style-type: none"> 1) Parents 2) Experts in the field
Participant observation	<ol style="list-style-type: none"> 1) Preschools 2) In the head office, Bangkok
RIECE's archives	<ol style="list-style-type: none"> 1) Video recording teachers' activities 2) Video recording Nited team's training 3) Audio recording RIECE's meeting
Document (RIECE)	<ol style="list-style-type: none"> 1) RIECE's internal document 2) RIECE's marketing document
Public documents	News about early childhood education and childcare centers

Interview Data

Interviewees	Total	Interview	
		Number	Duration (min)
SAO chief executives	21	9	236.83
SAO education officers	40	5	123.64
Local teachers	120	37	683.72
RIECE teachers	20	8	192.87
RIECE team members	7	2	65.64
Total		61	1302.7

Framework for High-fidelity Adoption



Conclusion and Implications

- Both qualitative and quantitative found that **co-teaching by RIECE teachers** is an effective technology transfer.
- High-fidelity adoption needs co-existence of three factors: **technology transfer**, **reassurance**, and **leader's attention**.
- To improve the lives of the majority, it is not only about creation of an effective technology, but more attention should also be paid to **promote high-fidelity adoption of an effective existing technology**.