

# CBA - Cones

A framework for cost-benefit analysis  
<sup>^</sup>  
new

MAR 2020

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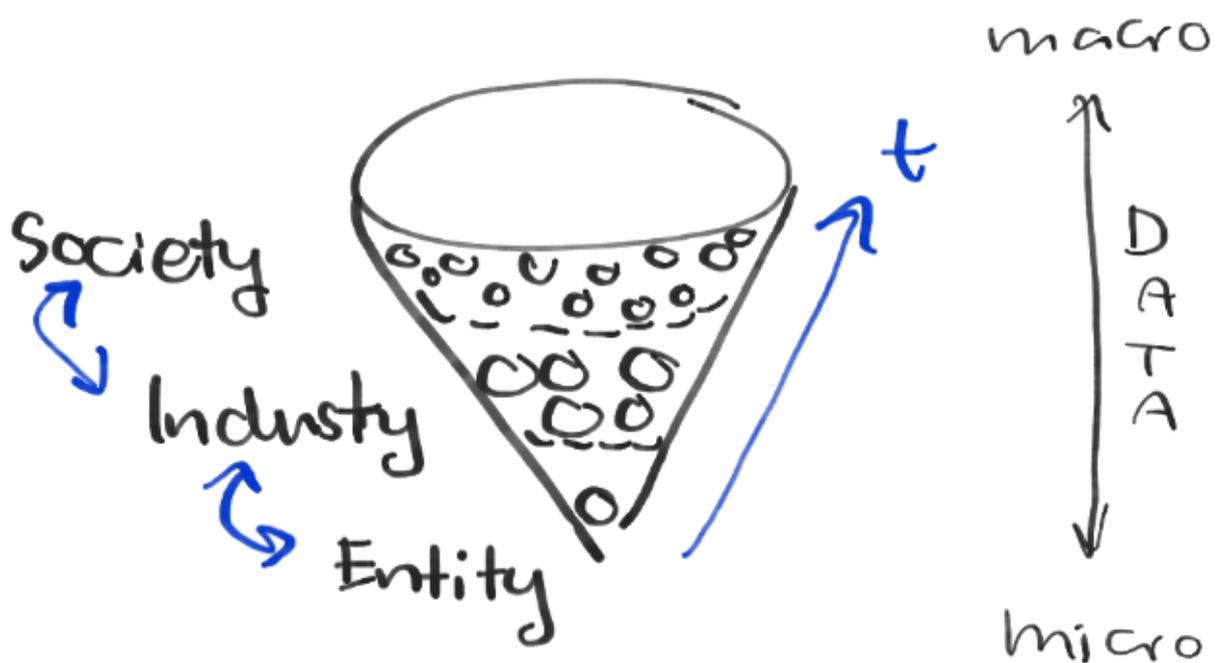
## I. Motivation

- Manuals provide 'to-do lists' instead of 'how to do lists'
  - ↳ Ref EN: SCOH, GECD, FCA UK
  - TH: NESDC, TDRI, OCS
- Lack micro → macro Perspective
- Time horizon absent

Before we begin! ⚠

1. RIA doesn't ensure 'best' policies.
  2. CBA highly inaccurate.
  3. Minimum req. vs. BOT's aspiration
- Best-effort basis

## II. Cone concept



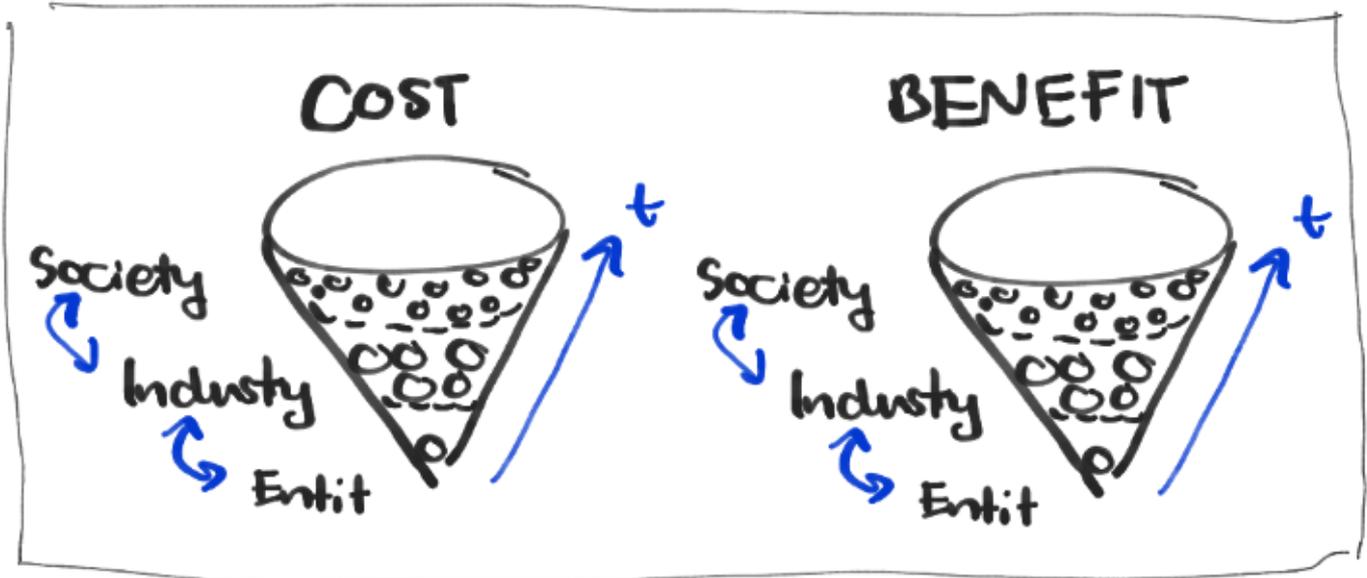
↔ : interaction / pass-through

→ : passage time

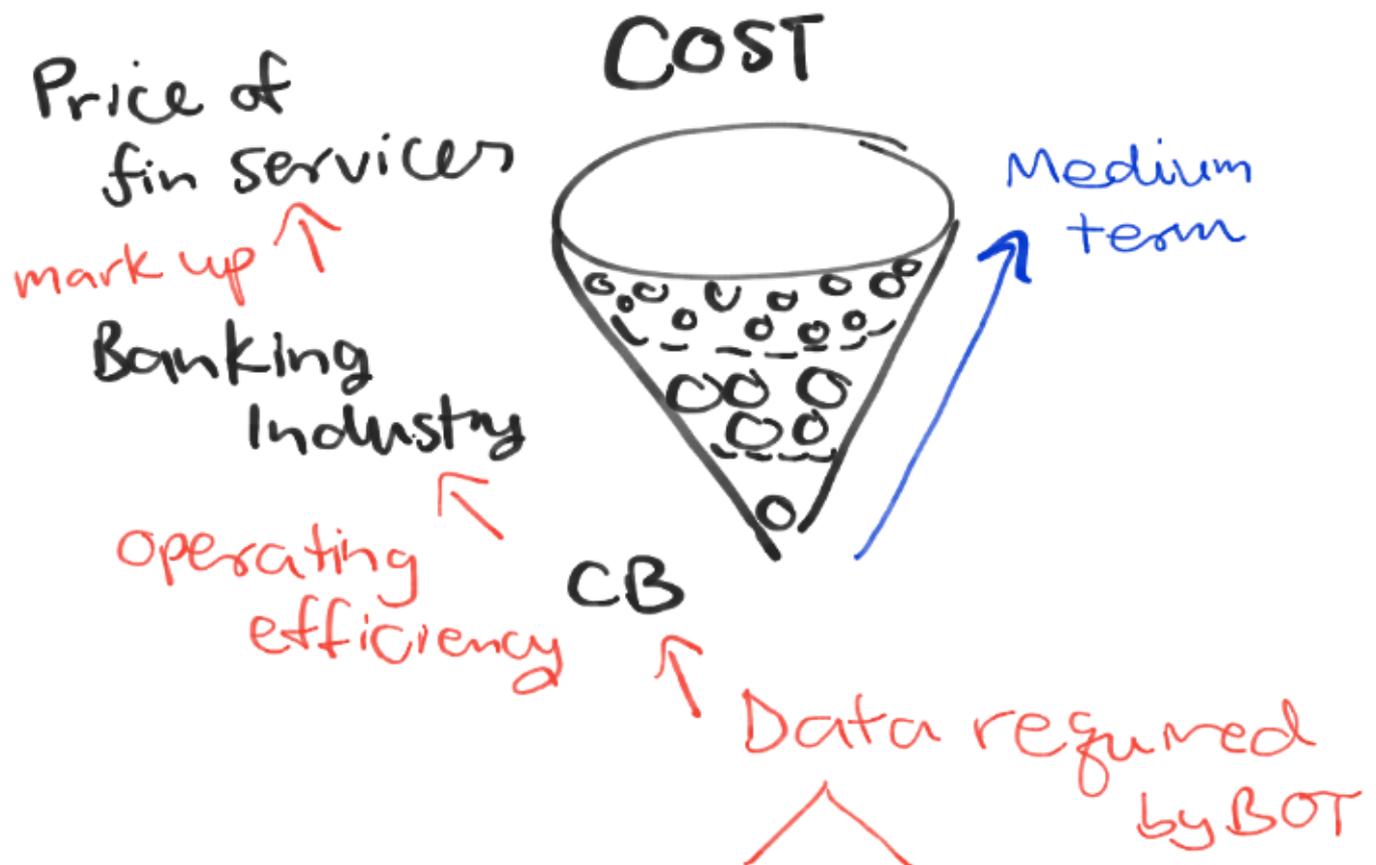
[ Technical spec. [A] Underlying assumptions  
 [I] Interactions  
 [P] Severity parameter ]

# SYSTEMATIC yet SIMPLE

## III: Cone system



### Example: Data Reporting



Trivial

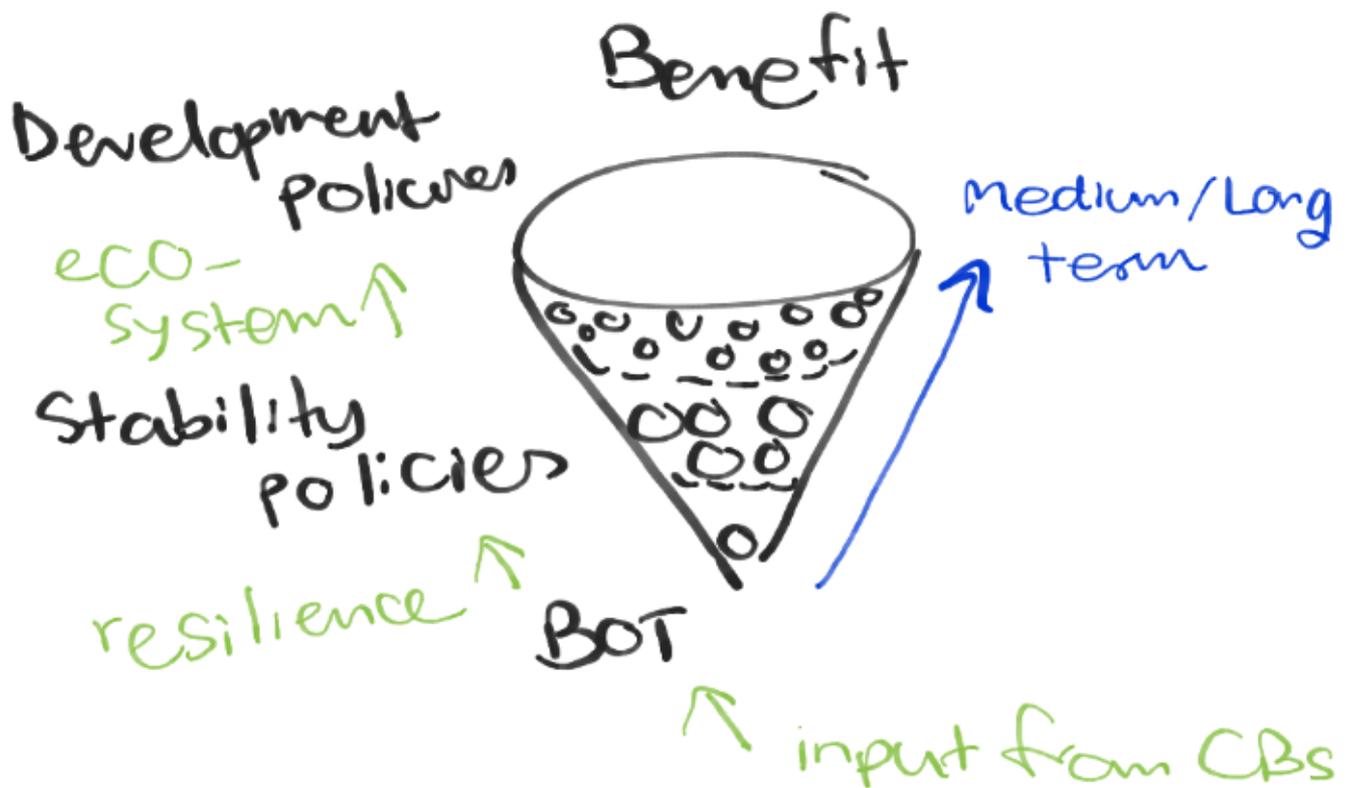
Significant

[A] Oligopolistic competition

Static technology

[I] Full / Almost full pass-through

[P] Trivial vs. Significant



NB: Alternative layering to demonstrate flexibility

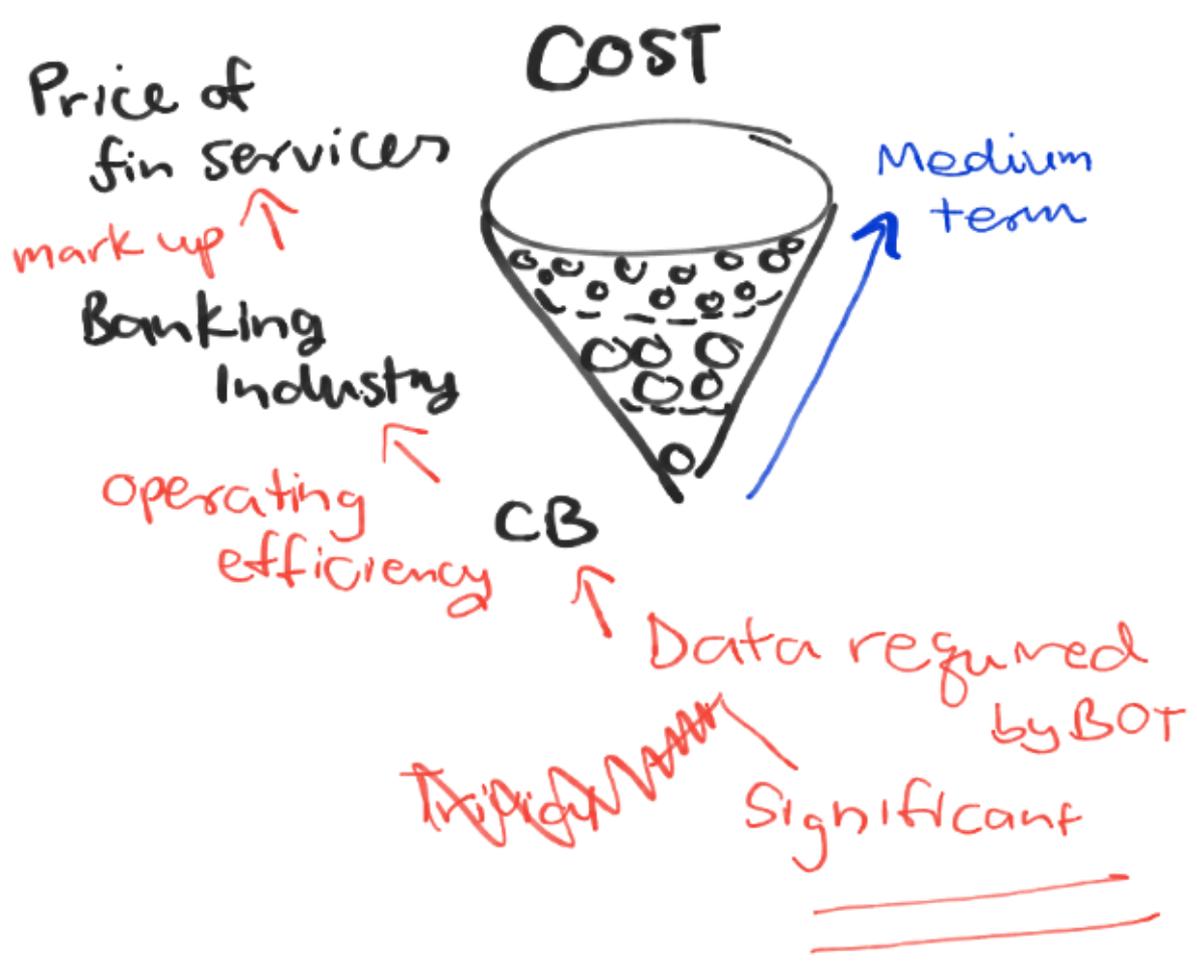
Baseline analysis:

The currently frequent & fragmented data request practice could stay

as long as it doesn't require significant alteration to the IT infrastructure.

## IV. Introducing Scenarios

**VUCAT** → Larger demands from regulators



# Under Adverse Scenario:

The current system is no longer justified as it could have a persistent effect on the banking sector's efficiency.

Not 100% correct though

- if expected benefits remain commensurate to increased costs.

## Remedial Actions (+)



RIA data 'cost centre' Improved users

(ಅನುಭವ)

Multi-criteria: Efficiency, Effectiveness

Prioritization: Urgency, Impact

## V. Improving estimation

aka. gathering evidence

Micro - Consultation, Survey  
→ SCM eg. SEC (2541BE)

Macro - Macro model  
Cross-Country analysis  
→ Empirical macro  
research

∇ costs of CBA itself should be  
proportional to the potential impact

## VI. Conclusions

□ CBA-cones = A simple yet  
comprehensive tool for CBA.

→ Current practice focuses almost exclusively on 'micro'.

→ RIA ≠ hearing ↻

□ Could also strengthen other steps in the RIA process ↻

□ 'Best-effort' basis *(mechanism design)*



doesn't ensure, but does influence

**BEST OUTCOME**



**Q&A**

**DISCUSSION**

